

# International Journal of Sustainable Development and Planning

Vol. 17, No. 5, August, 2022, pp. 1523-1533

Journal homepage: http://iieta.org/journals/ijsdp

# **Exploring Factors Affecting Growth of Micro and Small Enterprises: Evidence from Ethiopia**



Muhaba Nuredin Ferejo<sup>1</sup>, Hamed M.S. Ahmed<sup>1\*</sup>, Jemal Redwan Muzeyin<sup>1</sup>, Shemila Jemal Amde<sup>1</sup>, Murad Thomran<sup>2</sup>, Fikadu Mamuye<sup>3</sup>

- <sup>1</sup>Management Department, College of Business and Economics, Werabe University, P.O. Box 46, Ethiopia
- <sup>2</sup> College of Business Administration, University of Hail, Hail, P.O. Box 55471, Saudi Arabia
- <sup>3</sup> Department of Geography and Environmental Studies, College of Social Science, Werabe University, P.O. Box 46, Ethiopia

Corresponding Author Email: hamed@wru.edu.et

https://doi.org/10.18280/ijsdp.170516

**Received:** 21 May 2022 **Accepted:** 15 July 2022

#### Keywords:

micro enterprises, small enterprises, employment, growth factors

#### **ABSTRACT**

Micro and small businesses (MSEs) create jobs at a low cost and assist society's progress toward wealth and growth. The aim of the study is to examine major factors that determine the growth of MSEs in the Siltie Zone, in southern Ethiopia. Out of the total 2,244 MSEs units, 488 respondents were sampled for the study using stratified and simple random sampling techniques. Descriptive statistical tools and a binary logit model are applied. Employment was employed as a growth indicator in the study. The findings of the study showed that out of the total sample, 49% of MSEs were growing and 51% of MSEs were not growing in terms of employment. The results showed that individuals and their relatives are the main source of finance for the majority of MSEs for two major reasons. The first and the most important reasons are due to the religion factor. A majority of the respondents replied that access to credit is forbidden to Muslim followers. The second reason is unwillingness to access credit; they fear the high interest rate of debt, the complexity of the procedure, and the lack of collateral. In addition to that access to infrastructure, access to finance and government policy are the major factor affecting MSEs engaged in construction sector. The major independent variables affecting growth of MSEs engaged in manufacturing sector are access to infrastructure, working premises, government policy and market linkage. Access to finance, market linkage and business management capacity are the determinant factor hindering the growth of MSEs operating trade sector. Access to infrastructure, market place and government policy were the determinant factor affecting the growth of MSEs operating service sector. Access to working premises, market linkage, government policy and owner motivation are affecting the growth of MSEs operating urban agriculture sector. Hence, government organizations concerned with the promotion and development of MSEs needs to work with the factors in each sector for economic growth.

#### 1. INTRODUCTION

The micro and small business sector is widely regarded as a country's economic backbone [1]. MSEs provide enormous benefits to both industrialized and developing countries, allowing them to advance their economies. They have a significant role to play in creating more jobs and converting the economy. MSEs' contributions to the development of productive jobs are based on their position in the middle of the spectrum of sizes and resource intensities in a growing economy. As a result, developing economies have begun to emphasize the critical role that MSEs may play in their growth [2].

According to a survey undertaken by (CSA), Ethiopia has approximately 974,679 micro-enterprises that provide a source of income for approximately 1.3 million people [3]. Another CSA study from 2003 found that 1,863 MSEs employed around 97,782 individuals [4].

In 2006, the Ethiopian government launched the first MSE plan. The initial strategy was updated in 2010/11 with fresh enthusiasm and more ambitious goals for job creation,

entrepreneurship expansion, and MSE transfer to medium and large businesses [5].

According to the country's plan, the Southern People's regional state bureau of urban development is in charge of promoting and developing micro and small enterprises in order to produce money and provide employment opportunities for the unemployed. According to research by the Silte zone industry and business development department, more than 3000 MSEs were founded in the study area between 1997 and 2010 E.C. in five sectors: manufacturing, construction, service, commerce, and urban agriculture. However, several of these MSEs are currently operational. The remaining MSEs are inoperable. Even the majority of operational MSEs are not expanding.

Even while MSEs make significant contributions to poverty reduction, they face a variety of challenges at both the start-up and operational levels [6]. The contribution of youth entrepreneurs is equally important in this drive and their marginalization could close the doors of development [7]. A huge proportion of MSEs are unable to expand (in terms of employment) and hence remain survival (non-growing)

businesses that are unable to offer jobs [8]. Around 69 percent of the 1000 MSEs observed in Ethiopia are survival variants, mainly in Addis Ababa, the capital. Most MSEs (75.6%) haven't grown at all since they were started, and only 21.9% have hired more people [9].

The same is true in the Silte zone research region. More than 3000 micro and small businesses were formally registered up until 2010 E.C., but the majority of them are no longer operational, and only a few are doing well. The establishment of MSEs is insufficient; detailed monitoring and evaluation are required. Furthermore, recognizing MSE development causes is critical because it lays the groundwork for developing a policy framework and plan to ensure MSE operators' success [10, 11]. The investigator should examine the content of the variables that have high loadings from each factor to see if they fit together conceptually and can be named [12].

Even though, many researches in Ethiopia were conducted in MSEs, there focuses were only in the large cities and towns not at zonal level of the country. Therefore, this work is designed to fill the research gap at zonal level specifically, in Silte zone of SNNP of Ethiopia. Therefore, this study focused on identifying factors that determine growth of MSEs empirically.

#### 2. LITERATURE REVIEW

#### 2.1 Definition of MSEs

The term MSE encompasses a wide range of definitions and metrics, which differ from country to country and from source to source. The definitions vary depending on the economic activity sectors.

The number of employees, total net assets, sales and investment levels, annual turnover, annual balance sheet or production volume, and the company's independence are some of the most widely utilized criteria [13]. The number of employees and annual turnover appear to be the most essential criteria used to define MSEs [14], while Harjula [13] argues that while the number of employees is the most often used criterion, the optimal criterion in each situation depends on the user's objective.

Alternative definitions for poor nations are provided by the United Nations Industrial Development Organization (UNIDO). Micro enterprises are defined as businesses with fewer than five employees, while small businesses have between five and nine employees [15].

The 2011 MSE development strategy expanded on the previous definition by taking into account the number of employees and the current inflation rate after 13 years. At the time, most businesses relied on family members to work for them, and there wasn't a lot of information about people in the sector, so the definition was based only on paid capital or capital investment [15].

After gaining experience from the Federal Democratic Republic of Ethiopia [15] improved the definition by using the number of employees and total assets as criteria and dividing the sector into industry and services by considering the coming 5 year inflation and currency fluctuation/irregularity. A micro enterprise of industry operator is one that employs no more than 5 people, including the owner, and/or has a total asset of no more than Birr100,000, while a micro enterprise of service employs no more than 5 people, including the owner, and has a total asset of no more than Birr50,000. For industry operators,

a small enterprise is one that employs 6 to 30 people and/or has a paid-up capital of total assets of Birr 100,000 and not more than Birr 1.5 million; for service providers, a small enterprise is one that employs 6 to 30 people and/or has a paid-up capital of total assets of Birr 50,001 and not more than Birr 500,000 [16].

### 2.2 Empirical evidence on the factors affecting the growth of MSEs

Empirical studies on the factors that affect the growth of micro, small, and medium-sized enterprises (MSEs) can be loosely split into two groups: internal elements of the company and external factors that are outside the control of the MSEs [17].

#### 2.2.1 External factors

Environmental and external factors to have a big impact on the performance and growth of small firms can be summarized as follows:

Access to finance. The lack of external financing is regarded as a major impediment to the growth of MSEs, and it has contributed to a high failure rate among those MSEs. Various studies have shown that small businesses typically start out with their personal savings, bolstered by loans from family and friends. Because the majority of business owners and operators are low-income, they must begin operations with a small amount of cash. A few are able to meet their capital needs through community-based informal loan arrangements, while formal sector institutions are rare [17, 18].

Access to working premises. In order for an organization to thrive and flourish in the long-term, it is crucial to have a working environment that allows for easy access to both resources and markets. The majority of the women in the cooperative do not have their own workplace; they share it with the other members [19].

Access to infrastructure. Most small enterprises were unable to find a suitable location for their operations. Some of the tiny businesses are located in areas where public services and economic infrastructure are in short supply or non-existent (water and electricity, transport systems, telecommunication systems, sanitation services). Small businesses that have access to these services face a higher cost per unit than those in middle or upper-income neighborhoods [20, 21].

Policy and regulatory challenges. According to Thomran et al. [22] the business climate has an impact on MSE growth [23]. Recognized rivalry as one of the primary barriers to small business success. According to Belás and Sopková [24], an unfriendly tax structure, as well as cumbersome laws and regulations, can severely stifle small business growth. The solution of the addressed problem will be through admitting the problem from the concerned offices and taking corrective action. Finally, researchers and academicians will find it an addition value to the literature in its field [25]. According to Krasniqi [26], corruption is a major contributor to the rise in unfair competition. He went on to say that the cost of complying with regulations, as well as higher tax rates, raises small business expenses while limiting growth. In a similar way, St-Jean et al. [27] said that unfair competition from the informal sector, complicated laws, and high tax rates were the main things that kept small businesses from growing.

<u>Marketing challenges</u>. For the success of MSEs and some government efforts, there must be a market for the products

and services they produce; marketing is one of the most difficult aspects of developing the sector [28]. Today's consumers have more choices for their financial needs than ever before [29]. There is a dearth of acceptable working and selling spaces for MSEs in Ethiopia, as well as a lack of market competitiveness and expertise for MSEs operating in the country. In addition to the studies of ref. [30, 31], several other studies conducted in various regions have found that marketing is one of the most significant obstacles to the growth of micro and small businesses.

Human resources capacities. One of the most important variables in the growth of small businesses is the availability of human resources. Sherefa [32] asserts that companies with highly educated and talented employees are more productive. According to Pasanen [33], Lee [34], human resource capacity is one of the most important factors in the success of MSEs. There is a positive link between the capacity of human resources and the growth of small businesses. As a result, employees become more skilled and motivated, which improves the long-term health of small businesses. For this there may be other factors than these that have been studied [35].

#### 2.2.2 Internal factors affecting MSEs

The success or failure of MSEs is not solely a function of the business climate. It also depends on what's going on inside the company and on a number of other important strategic factors, such as:

<u>Characteristics of entrepreneurs</u>. The impact of entrepreneurial qualities on small business success has been extensively examined, with varied results. Several studies have conclusively proven that some attributes have positive and significant associations with small business success, while others have found no such links [36]. Some authors approached their research from the standpoint of the entrepreneur's thinking and personality [32], while others looked at it from the standpoint of the entrepreneur's education, family history, and capability. A third group of researchers looked at the entrepreneur's personal role and goals for success [31].

Managerial capacities. Several studies have identified the senior management team's management capabilities as critical to small business success. Management capacities, according to Sidika [37], are sets of knowledge, skills, and competences that can help a small business become more efficient. According to Singh and Olawale and Garwe [38], management skills are critical for MSEs to survive and grow. They also claim that management skills play an important role in MSEs' success, and that a lack of management abilities is a barrier to growth and one of the factors that can lead to failure. According to Singh and Belwal [39] and Muzeyin et al. [40], the growth pattern of small businesses is linked to their managerial capabilities. The study proposes to provide a new impact of theoretical framework [41].

Marketing skills. One of the most important factors in a company's survival and growth is its marketing abilities. Van Scheers [42] says that a lack of marketing skills can have a negative impact on the success of a small business.

#### 2.3 Summary of literature review

Different studies have been conducted on the issues of the factors affecting growth of micro and small enterprises, such as the study that has been conducted by [2, 6, 8, 36, 38], those studies have been studied the external factors the affect the performance of MSEs, whereas others investigated the barriers and protentional of MSEs and its effect on the economy. But no study has investigated the growth status of MSEs in terms of employment number and covered different sectors such as construction, manufacturing, service, trade, and urban agriculture sector. Therefore, the results of this study will have an immense contribution to the literature review of this field.

#### 2.4 Conceptual framework of the study

In this study, the researchers analyzed the different factors that affect the growth of MSEs in Silte zone. Previous related works were reviewed in order to develop the conceptual framework. Figure 1 below presents a conceptual framework of the relationship between the external and internal factors affecting the MSEs growth (Independent variable) and MSEs growth (Dependent variables).

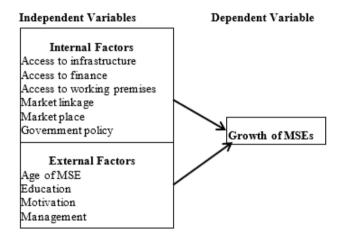


Figure 1. Conceptual framework

#### 3. METHODOLOGY

This research study employed descriptive and explanatory research design with qualitative and quantitative approach. According to Siltie zone Industry and Enterprise development department data, 3,082 MSEs registered before 2010 E.C around 2244 MSEs are currently operating. The remaining MSEs shut down during the starting phase. As a result, the study concentrated on the 2244 active MSEs. The required sample size was calculated using Yemane [43] sample size determination formula. 488 sample sizes were chosen, at 96% confidence level and 0.04 precision levels.

$$n = \frac{N}{1 + N(e)^2}$$

where: n = is number of respondents

N = population size = 2244

 $e^2$  = sampling error/level of precision = 0.04

Accordingly, out of the total 2244 MSEs units, 488 respondents (coordinators /operators) were selected as sample for the study.

After determining the sample size, MSEs was stratified into five stratums based on the sector they are operating; Construction (building material production, cobble stone production, cobble stone paving) (81), Manufacturing (Metal

& wood work, garment, and agro processing) (84), Trade (packed water, alcohol free soft drinks, goods) (102), Service (garage, meal and barber) (87), and urban agriculture (cattle fattening, honey production, dairy farm) (69). Then by using simple random sampling technique 423 MSEs was valid for analysis. They were taken from each stratum with probability proportional to size sampling (PPS). Face to face interviews were purposively held with 6 respective officials and 10 experts of the sampled weredas and town in the zone.

This research included both primary and secondary data sources. The researchers gathered primary data from MSEs using a structured questionnaire and an unstructured interview with officials and experts from local MSEs. Government documents, periodicals, and published and unpublished research articles were used to compile secondary data [44].

A logistic regression model was used to determine the elements that influence MSE. Also, narrative and interpretation were used to look at qualitative data from MSE employees and experts.

#### 4. RESULTS AND DISCUSSIONS

### 4.1 Growth status of MSEs in terms of employment number

Response obtained through questionnaire shows that, majority of MSEs are found not growing and only some of them were growing as mentioned in Table 1.

**Table 1.** Micro and Small Enterprises distribution and status of employment growth

Stratum	Sample Size	Growing	%	Not Growing	%
Construction	81	36	44.4	45	55.6
Manufacturing	84	36	42.9	48	57.1
Service	87	37	42.5	50	57.5
Trade	102	39	38.2	63	61.8
Urban agriculture	69	25	36.2	44	63.8
Total	423	173	40.9	250	59.1

Source: survey result, 2019

In construction sector 36 MSEs (44.4%) are growing and 45(55.6%) MSEs are not growing. Among 84 MSEs operate in manufacturing sector 42.9 % are growing and 57.1% are not growing. Out of 87 MSEs operate in service sector 37 MSEs

(42.5%) are growing and the rest 50 (57.5%) are not growing. Out of 102 MSEs in trade sector 39 (38.2%) MSEs are growing, the rest 63 (61.8%) are not growing. Among 69 MSEs operate in urban agriculture only 25 (36.2%) MSEs is growing, the rest 44 (63.8%) of MSEs are not growing. Moreover, out of the total 423 MSEs owners, only 173 (40.9%) were found growing and the remaining 250 (59.1%) MSEs were not growing in terms of employment growth. This result is in line with the findings of Dagmawit (2016), who found 60% of MSEs were not growing and only 40% of them were growing.

Majority of MSEs owners/operators are engaged in trade sector followed by service which implies trade is the dominant activity of the study area followed by service sectors while others were found to be a less significant in attracting enterprise owners to engage in. This finding in line with an earlier study by Abay et al. [45], which founds in Tigray Regional state majority of MSEs were engaged in trading. This finding further agrees with the findings of Tarfasa et al. [46] in which they established that majority of MSEs owners/operators are operating in trade sector.

#### 4.2 Factors affecting the growth of MSEs

Based on the literature review ten factors were identified and then measured their impact level on the growth of MSEs in the study area.

4.2.1 Major factors affecting the growth of MSEs in construction sector

Table 2 shows that from 81 MSEs 64.2%, 60.5%, and 77.8% replied that access to infrastructure, access to finance and government policy are major factor affecting the growth of MSEs engaged in construction sector. In addition to that the results indicated that the major challenge for MSEs growth in construction sector are government policy, access to finance and access to infrastructure.

The result of binary logit regression also shows that among 10 explanatory variables three predictor variables produced statistically significant results p< 0.05. Access to infrastructure (p= 0.032), access to finance (p=0.036) and government policy (p=.030). One unit increase in access to infrastructure would lead to increase growth by 7.301 while one unit increase in access to finance would increase growth by 5.227. A unit increase in Government Policy would increase growth by 8.085 as mentioned in Table 3.

Table 2. Major factors affecting the growth of MSEs in construction sector

				Gro	wing			Not gr	owing	g
MSEs	Factor		Yes		No		Yes		No	
			No.	%	No	%	No	%	No	%
		Access to Infrastructure	47	58.0	4	4.9	5	6.2	25	30.9
	External Factors	Access to finance	26	32.1	25	30.9	23	28.4	7	8.6
		Access to working premise	10	12.3	41	50.6	24	29.6	6	7.4
		Market linkage	12	14.8	39	48.1	9	11.1	21	25.9
Construction Sector		Market place (location)	20	24.7	36	44.4	15	18.5	10	12.3
Constituction Sector		Government policy	48	59.3	3	3.7	15	18.5	15	18.5
		Age of MSEs owners	50	61.7	1	1.2	13	16	17	21
	Internal Factors	Education Level	9	11.1	21	25.9	12	14.8	39	48.1
	milernal raciors	Motivation of Owner	15	18.5	36	44.4	20	24.7	10	12.3
		Management capacities	42	52	9	11.1	17	21	13	16

**Table 3.** Binary logistic result in construction sector

	Variables	В	S.E.	Wald	df	Sig.	Exp (B)
	infras (1)	1.988	.845	5.535	1	.032	7.301
	finance (1)	1.654	.935	3.129	1	.036	5.227
	workplc (1)	1.471	.854	2.966	1	.085	4.356
	marklink (1)	.782	.848	.849	1	.357	2.185
	polcy (1)	2.090	.962	4.720	1	.030	8.085
<b>1</b> ª	age (1)	.066	1.090	.004	1	.952	1.068
p 1	educt			7.980	3	.056	
Step	educt (1)	.410	1.837	.050	1	.824	1.506
91	educt (2)	3.088	1.599	3.728	1	.053	21.937
	educt (3)	2.633	1.532	2.955	1	.086	13.915
	motv (1)	-1.408	.941	2.241	1	.134	.245
	mngmt (1)	.104	.699	.022	1	.882	1.109
	markpl (1)	.150	.707	.045	1	.832	1.162
	Constant	565	1.719	.108	1	.742	.568

Source: survey result, 2019

Access to infrastructure (infras): The odds ratio shows that the probability of growth for those MSEs who had access to infrastructure is 7.3 times higher than who had no access to infrastructure. This study indicates that sufficient accesses to infrastructure is more likely to influence the grow MSEs operating in construction sector compare to those that have not sufficient access to infrastructure.

Access to credit (finance): MSEs with access to credit from formal financial sources are 5.2 times more likely to grow than MSEs without access to credit from formal financial sources. The findings show that MSEs with access to loans from a formal financial source are more likely to grow quicker than those who do not. The results of this study agree with those of Eshetu and Zeleke [47], who found that having access to credit from formal financial sources has a big positive effect on the growth of MSEs.

**Government policy (polcy):** The odds ratio shows that the probability of growing for those MSEs who are supported by government agency is 8.08 times higher than the MSEs who do not obtain government support.

The studies conducted by Cherkos et al. [48] also states that among obstacles experienced by entrepreneurs operating construction sector are access to infrastructure, access to finance and government policy.

The importance of MSEs to a country's economy demonstrates the relevance of government policies that assist them, such as legislation that allows them to function efficiently and lower their administrative expenses [49]. Even though governments have taken steps to encourage and

support micro, small, and medium-sized enterprises (MSEs) in order to help them grow and get rid of poverty, there are still gaps in the law and legal administrative procedures, such as how to get help from the government [49].

Complex tax systems, a lack of faith in the court system, and the necessity to pay bribes to obtain public services are all major impediments, according to World Bank research [50].

Therefore, based on the results and discussion above, it shows that access to infrastructure, access to finance and government policy are found significant in determining the probability of MSEs growth engaged in construction sector.

# 4.3 Major factors affecting the growth of MSEs in manufacturing sector

Table 4 results shows that among the total respondents 76.2%, 75%, 67.8% and 65.5% replied that government policy, working premises, market linkage and access to infrastructure respectively are serious factors affecting the growth of enterprise in manufacturing sector. In addition to that, the results indicated that external factors are the major bottle neck challenge for MSEs growth in manufacturing sector.

The result of binary logit regression Table 5 also confirms that among 10 explanatory variables access to infrastructure (p= 0.031), working premises (p=0.030), government policy (p=0.037) and market linkage (p=0.024) showed statistically significant results at p<0.05 significance level. One unit increase in access to infrastructure would lead to increase growth by 2.974 while one unit increase in working premises would increase growth by 4.585. One unit increase in the market linkage would increase business growth by 7.396. A unit increase in Government Policy would increase growth by 2.683.

Access to working place (workplc): The odds ratio shows that the probability of MSEs growing operating at their own working place is 4.458 times higher than the MSEs who obtain working place by renting. Therefore, the study shows MSEs that have own working premise are more likely to grow faster as compared to the others. This may be due to the fact that, those MSEs operate the business at their own working premise are not face too costs of working place and they have the probability to grow faster than their counterpart.

**Government policy (polcy):** The odds ratio shows that the probability of MSEs growing who are supported by government body is 2.6% times higher than MSEs who do not obtain support from government agency.

Table 4. Determinant factors affecting the growth of MSEs in manufacturing sector

				Grov	wing			Not gr	owing	3
MSEs		Factor			No		Yes		No	
				%	No	%	No	%	No	%
		Access to Infrastructure	47	56.0	13	15.5	8	9.5	16	19
	External factors	Access to finance	36	44.4	24	28.6	11	13.1	13	15.5
		Access to working premise	50	59.5	10	12	13	15.5	11	7.4
		Marketing linkage	48	57.1	12	13.3	9	10.7	15	17.9
Manufacturing Sector		Marketing place(location)	12	13.3	12	13.3	12	13.3	48	57.1
Manufacturing Sector		Government policy	49	58.3	11	7.4	15	17.9	9	10.7
		Age of MSEs owners	12	13.3	48	57.1	12	13.3	12	13.3
	Internal factors	Education Level	10	11.9	14	16.7	15	17.9	45	53.6
		Motivation of Owner	15	17.9	45	53.6	10	11.9	14	16.7
		Management capacities	19	22.6	41	48.8	17	20.2	7	8.3

**Table 5.** Binary logistic result in manufacturing sector

	Variables	В	S.E.	Wald	Df	Sig.	Exp(B)
	Infras (1)	1.090	.962	1.2838	1	.031	2.974
	Credit (1)	.782	.848	.849	1	.357	2.185
	Workplc (1)	1.523	.858	1.775	1	.030	4.585
	Marklink (1)	2.001	.909	4.845	1	.024	7.396
	Polcy (1)	1.972	.935	4.448	1	.037	2.683
a .	Age (1)	029	1.090	.001	1	.979	.972
p 1	Educt			7.971	3	.057	
Step	Educt (1)	.275	1.829	.023	1	.880	1.317
Ø	Educt (2)	2.956	1.576	3.519	1	.061	19.223
	Educt (3)	2.631	1.510	3.038	1	.081	13.892
	Motv (1)	-1.234	.865	2.037	1	.154	.291
	Mngmt (1)	.231	.979	.056	1	.813	1.260
	Markpl (1)	.104	.699	.022	1	.882	1.109
	Constant	322	1.672	.037	1	.847	.725

Source: survey result, 2019

Access to infrastructure (infras): Econometric result of this study shows the probability of growth for those MSEs who had access to infrastructure is 2.97 times higher than who had no access to infrastructure. This study indicates that sufficient accesses to infrastructure is more likely to influence the grow MSEs operating in manufacturing sector compare to those that have not sufficient access to infrastructure.

**Market linkage (marklink):** MSEs who have more access to market linkage in manufacturing sector grows is 7.3 times higher than those who do not have. Market linkage should be created for all MSEs.

According to a previous study, having the correct business policies, rules, and related institutions is critical for an economy's health [28]. According to Ageba et al. [51], the biggest factors affecting the manufacturing sector's performance are bureaucracy in company registration, unjustified taxes, and associated concerns. Policy environment alone may not be enough to get the best results to the studies of ref. [51, 52]. This is because how well MSE operators can access resources like talent, technologies, capital, infrastructure, markets, and so on affects how they respond to the policy environment.

The result of the present study is consistent with the previous study of ref. [45] which stated access to sufficient working place has significant positive effect on MSEs growth. Bereket et al. [53] also supports MSEs which have to access to

working premise are more likely to grow faster than those that do not have.

Growth of firms is also enhanced by the availability infrastructure inputs such as water, electric light, road network, etc. As per the Table 4 above, MSEs that have sufficient accesses to infrastructure are more likely to grow faster than those that have not sufficient access to infrastructure. This result is consistent with the previous study of ref. [52, 53] which stated access to infrastructure has significant positive effect on MSEs growth. The result of this study is also in line with Bereket [54] that indicts in Hawassa city the major challenges facing MSEs were shortage of electricity and unscheduled power cuts, market access, and bureaucratic working procedure.

Therefore, the finding of this study concludes that access to infrastructure, working premises, and government policy and market linkage are found significant in determining the probability of MSEs growth engaged in manufacturing sector.

## 4.4 Major factors affecting the growth of MSEs in trade sector

According to the survey results indicated in the Table 6, finance related problems (79.4%), management capacity (56.9) and market linkage (51%) are determinant factor affecting the growth of Small and medium Enterprises operating in trade activity.

The result of binary logit regression Table 7 shows that among 10 explanatory variables 3 variables were found significant in determining probability of MSEs growth at less than p< 0.05 significance level. Access to finance (p= 0.029), market linkage (p=0.033) and business management capacity (p=.044). One unit increase in access to finance would lead to increase growth by 4.100 while one unit increases in access to market linkage increase growth by 4.047. A unit increase in business management capacity would increase growth by 2.851.

Access to credit (finance): Every business requires money to start or grow because no one can start or run a business without adequate funds. Finance required for business activities may consist of owner's contribution and borrowings from different sources. The odds ratio shows that the probability of MSEs growth who have access to credit is 4.1 higher than those MSEs that have no access to credit.

Table 6. Factors affecting the growth of MSEs in trade sector

					wing		Not Growing			
MSEs		Factor		Yes		No		Yes		No
				%	No	%	No	%	No	%
		Access to Infrastructure	9	8.8	21	20.6	35	44.6	37	36.3
		Access to finance	70	68.6	2	2	11	10.8	19	21.8
	External factors	Access to working premise	10	11.5	62	61	24	27.6	6	5.9
		Marketing linkage	35	44.6	37	36.3	9	8.8	21	20.6
Trade Sector		Marketing place(location)	47	46.1	25	24.5	5	4.9	25	24.5
Trade Sector		Government policy	15	12.7	57	55.9	15	14.7	15	14.7
		Age of MSEs owners	20	19.6	52	51	13	12.7	17	16.7
	Internal factors	<b>Education Level</b>	14	13.7	16	15.7	29	28.4	43	42.2
	Internal factors	Motivation of Owner	30	29.4	42	41.2	20	19.6	10	11.5
		Management capacities	43	42.2	29	28.4	14	13.7	16	15.7

Table 7. Binary logistic result of trade sector

	Variable	В	S.E.	Wald	Df	Sig.	Exp(B)
	Infras(1)	1.674	.735	5.187	1	.075	1.021
	Finance(1)	1.411	.703	4.028	1	.029	4.100
	Workplc(1)	.522	.633	.678	1	.410	1.685
	Marklink(1)	1.398	.859	2.648	1	.033	4.047
	Polcy(1)	1.469	.757	3.765	1	.052	4.343
æ	Age(1)	598	.798	.561	1	.454	.550
Step 1	Educt			7.936	3	.067	
šte	Educt(1)	250	1.635	.023	1	.879	.779
• 1	Educt(2)	2.155	1.386	2.416	1	.120	8.626
	Educt(3)	2.057	1.396	2.170	1	.141	7.819
	Motv(1)	-1.085	.722	2.256	1	.133	.338
	Mngmt(1)	1.048	.906	1.338	1	.044	2.851
	Markpl(1)	130	.579	.050	1	.823	.879
	Constant	.655	1.538	.182	1	.670	1.926

 Variable(S) Entered on Step 1: Infras, Finance, Workplc, Marklink, Polcy, Age, Educt, Motv, Mngmt, Markpl.

Source: survey result, 2019

The finding of this research is supported by WB (2015) Enterprise Survey data, that identifies half of microenterprises, 40% of small firms, and 18.5% of medium firms in Ethiopia have faced finance shortage. Survey result of this study showed that individuals and their relatives are the main source of finance for the majority of MSEs. MSEs had not received finance from finance institutions because of two major reasons. The first and the most important reasons are due to religion factor. Majority of the respondents replied that access to finance by credit is forbidden to Muslim religion followers. The second reason is unwilling to access credit, fear high interest rate of debt, complex procedure, and due to lack of collateral. This indicates that respondents prefer non-banking institutions for funding since the terms are more flexible.

Financial constraints are one of the most significant impediments to MSE expansion in the commerce sector. A lack of capital or financial resources was a significant impediment for MSEs and entrepreneurs, who typically had to mobilize their own capital or financial resources to launch or expand their business. Also, it's hard for MSEs in developing countries to get bank loans because they have a high chance of going bankrupt, their profits are low, and they don't have the collateral that banks want [55].

Management capacity (mngmt): It was found that management capacity had a positive and significant influence on the growth of MSEs engaged in trade sector. MSEs who have better managerial skills increases the probability of their

employment number is 2.8 times higher comparing to who have less managerial skill.

Managerial abilities are important to the growth of MMSEs. The importance of MSE owner management competence was researched in the study region, and it was discovered that lack of managerial competency is the primary reason why MSEs fail [54].

This research results also agree with the findings of Kenneth [56] who found that lack of collateral, small equity base were the most mentioned challenge.

The finding of the present study indicates that access to finance, management capacity and market linkage are determinant factor affecting the growth of Small and Medium Enterprises operating in trade sector.

## 4.5 Major factors affecting the growth of MSEs in service sector

According to Table 8 the results depicted that 71.2%, 73% and 56% MSEs operating in service sector, infrastructure, government policy and market place are determinant factor affecting the growth of enterprise.

The survey result showed that infrastructure, government policy and market place are very crucial for the growth of the enterprise engaged in service sector.

According to the result of binary logit regression out of 9 independent variables 3 variables were found significant in determining probability of MSEs growth at 5% of significance level. Access to infrastructure, government policy and market place are found significant in determining the probability of MSEs growth engaged in manufacturing sector. The results of the logistic regression model are summarized in Table 9.

Table 9 shows that access to infrastructure (p= 0.042), market place (p=0.047) and government policy (p=0.029) were statistically significant results at p< 0.05 significance level. A unit increase in government policy would increase growth by 7.113. One unit increase in access to infrastructure would lead to increase growth by 4.472 while one unit increase in access to market place increases growth by 4.720.

Holding other factors constant, probability of having better access to infrastructure is 4.4 times higher than those who do not have access to infrastructure. The odds ratio shows that the probability of MSEs growth for those who are supported by government agency is 7.1 times higher than MSEs who did not obtain any support. Having market place near to the main road increases the probability of growth by 4.4% times higher than the MSEs who have far market place from the main road.

Table 8. Factors affecting the growth of MSEs in service sector

				Grov	wing			Not G	rowin	g
MSEs	Factor		Yes		No		Yes		I	No
				%	No	%	No	%	No	%
		Access To Infrastructure	57	65.5	3	3.4	5	5.7	22	25.3
		Access To Finance	26	30	34	39.1	20	23	7	8
	External	Access To Working Premise	30	34.5	30	34.5	14	16.1	13	15
	Factors	Market Place (Location)	40	46	20	23	9	10	18	21
Service Sector		Market Linkage	26	30	34	39.1	15	17.2	12	13.8
Service Sector		Government Policy	42	52	18	11.1	17	21	10	16
		Age Of Mses Owners	20	23	40	46	13	15	14	16.1
	Internal Factors	<b>Education Level</b>	13	15	14	16.1	20	23	40	46
	miernai Factors	Motivation Of Owner	25	28.7	35	40.2	20	23	7	8
		Management Capacities	20	23	7	8	25	28.7	35	40.2

Table 9. Binary logistic regression result of service sector

-	Variable	В	S.E.	Wald	df	Sig.	Exp(B)
	infras(1)	1.498	.858	3.048	1	.042	4.472
	finance(1)	2.049	.909	5.078	1	.068	7.759
	workplc(1)	1.492	.844	3.125	1	.051	4.448
	marklink(1)	.833	.832	1.002	1	.317	2.301
	polcy(1)	1.962	.935	4.403	1	.029	7.113
æ	age(1)	156	1.068	.021	1	.884	.855
p 1ª	educt			8.214	3	.055	
Step	educt(1)	.142	1.828	.006	1	.938	1.152
<b>9</b> 1	educt(2)	2.878	1.576	3.335	1	.068	17.787
	educt(3)	2.610	1.526	2.925	1	.087	13.593
	motv(1)	-1.422	.854	2.770	1	.096	.241
	mngmt(1)	.104	.699	.022	1	.882	1.109
	markpl(1)	1.016	.695	2.137	1	.047	2.762
	Constant	156	1.689	.009	1	.926	.855

a. Variable(s) entered on step 1: infras, finance, workplc, marklink, polcy, age, educt, moty, mngmt, markpl.

Source: survey result, 2019

The finding is supported by Siyoum [57] who found that Lack of water supply, reliable power supply, transportation facilities and accessing good market place were determinant factors that hindered MSEs growth. Therefore, the finding of this study found that the growth of MSEs engaged in service sector is hampered by infrastructure, government policy and

market place.

# 4.6 Major factors affecting the growth of MSEs in urban agriculture sector

Results of Table 10 indicated that majority of the respondents (62.3%), (52.2%), (65.2%) and (58%) agreed that government policy, working premises, market linkage and motivation are the major issue affects the growth of MSEs in urban agriculture.

The result of binary logit regression Table 11 shows that, from 10 selected explanatory variables four predictor variables produced statistically significant results p< 0.05. Access to working premises (p= 0.047), market linkage (p=0.041) government policy (p=0.032) and owner motivation (p=0.022). One unit increase in access to working place would lead to increase growth by 3.155 while one unit increases in access to market linkage increase growth by 4.472. A unit increase in government policy and motivation would increase growth by 7.206 and 8.101 respectively.

Access to sufficient working place (workplc): The odds ratio shows that the probability of MSEs growing operating at their own working place is 3.1 times higher than the MSEs who obtain working place by renting. Therefore, the study indicates MSEs that have own working premise are more likely to grow faster as compared to the others.

Table 10. Prominent factors affecting the growth of MSEs in Urban agriculture sector

				Growing				Not Growing			
MSEs sector	Factor		Yes		No		Yes		No		
			No.	%	No	%	No	%	No	%	
		Access to Infrastructure	16	23.2	20	29	15	21.7	18	26.1	
		Access to finance	16	23.2	20	29	20	29	13	18.8	
	External factors	Access to working premise		26.1	18	26.1	18	26.1	15	21.7	
		Market place (location)	20	29	13	18.8	16	23.2	20	29	
Urban Agriculture		Market linkage	36	52.2	-	-	9	13	24	35	
Orban Agriculture		Government policy	28	40.6	8	12	15	21.7	18	26.1	
		Age of MSEs owners	17	24.6	19	27.5	15	21.7	18	26.1	
	Internal factors	Education Level	15	21.7	18	26.1	17	24.6	19	27.5	
	inicinal factors	Motivation of Owner	35	51	1	1.4	5	7	22	41	
		Management capacities	22	31.9	14	20.3	17	24.6	16	23.2	

Source: survey result, 2019

Table 11. Logistic regression result of urban agriculture sector

	Variables	В	S.E.	Wald	Df	Sig.	Exp(B)
	Infras(1)	387	.872	.197	1	.657	.679
	Finance(1)	1.469	.757	3.765	1	.052	4.343
	Workpl(1)	1.149	.987	1.355	1	.047	3.155
	Markplc(1)	.231	.979	.056	1	.813	1.260
	Marklin(1)	1.498	.856	4.462	1	.041	4.472
<b>1</b> a	Policy(1)	1.975	.935	4.461	1	.032	7.206
Step	Age(1)	-1.482	1.076	1.896	1	.168	.227
Š	Educ			2.296	2	.317	
	Educ(1)	-21.189	9104.040	.000	1	.998	.000
	Educ(2)	-19.437	9104.040	.000	1	.998	.000
	Motv(1)	2.092	.962	4.729	1	.022	8.101
	Mang(1)	-2.525	1.387	3.314	1	.069	.080
	Constant	5.362	1.910	7.881	1	.098	213.150

A. Variable(S) Entered on Step 1: Infras, Finance, Workplc, Marklink, Polcy, Age, Educt, Motv, Mngmt, Markpl.

Source: survey result, 2019

MSEs with their own premises have a higher rate of growth. Any firm needs sufficient working and marketing space for its products and services. MSE productivity suffers if there is insufficient working and selling space since the product

created requires a warehouse to keep it and selling outlets to get it into the hands of ultimate customers, which is a crucial determinant for the enterprises' survival and growth. As a result, businesses with sufficient working space and selling locations expand faster than businesses without such facilities [57]. The empirical study of Bereket [53] found that MSEs operators who obtain their own working space and buildings are in a better position to plan with greater certainty and have a better probability of gaining access to needed infrastructure, hence enhancing their growth. According to the findings of this study, MSEs with their own working premises are more likely to expand faster than others.

**Market linkage (marklink):** MSEs who have more access to market linkage in manufacturing sector are 4.4% times higher than the growth status of MSEs who do not have. Market linkage should be created for all MSEs.

**Motivation (motv):** MSEs who operate in urban agriculture by their choice are 8.1 times higher than the growth level of MSEs who engaged due to lack of alternative.

**Government policy (polcy):** The odds ratio shows that the probability of MSEs growing who are supported by government body is 7.2% times higher than MSEs who do not obtain support from government agency.

Interviewed zone industry and development experts also pointed out that, while governments have taken steps to promote and support MSEs in order to boost their development and reduce poverty, there are still gaps in the law and genuine administrative procedures, such as access to government assistance [52]. Government policy is hampered by complex tax systems, a lack of trust in MSE products, and the inability to relate MSE products to the market. According to Solomon [52], government policies that encourage MSEs include regulations that allow them to run more efficiently and regulations that lower administrative costs. Thus, from the above result one can conclude that government policy, working premises, market linkage and motivation are the major issue affects the growth of MSEs in urban agriculture.

#### 5. CONCLUSION

MSE is one of the institutions given recognition for sustainable job opportunities in Ethiopia. The purpose of this study was to examine the growth status of MSEs and to identify factors that influence the growth of MSEs in Siltie zone south regional of Ethiopia. The results of this research revealed that out of the total 423 MSEs, 173 (40.9%) were found growing and the remaining 250 (59.1%) MSEs were found not growing in terms of employment growth which is creating a problem to the economy of the country.

In general access to finance, access to infrastructure, government policy, working premises, management capacity, motivation, market linkage and market place are the major barriers for MSEs growth in Siltie zone. However, the significance level of these variables for varies among MSEs operating in different sector is quite different.

Based on the findings of the study the researchers conclude that at p< 0.05 significance level access to infrastructure (p= 0.032), access to finance (p=0.036) and government policy (p=.030) are the major factor affecting MSEs engaged in construction sector. The major independent variables affecting growth of MSEs engaged in manufacturing sector at p< 0.05 significance level are access to infrastructure (p= 0.031), working premises (p=.030), government policy (p=.037) and market linkage (p= 0.024). At 5% significance level access to finance (p= 0.029), market linkage (p=0.033) and business management capacity (p=.044) are the determinant factor hindering the growth of MSEs operating trade sector. Access

to infrastructure (p= 0.042), market place (p=0.047) and government policy (p=.029) were statistically significant results at p< 0.05 significance level are the determinant factor affecting the growth of MSEs operating service sector. At p< 0.05 significance level, access to working premises (p= 0.047), market linkage (p=0.041) government policy (p=0.032) and owner motivation (p=.022) produced statistically significant results affecting the growth of MSEs operating urban agriculture sector.

It is advised for policy makers to revise policy and strategy of Ethiopia so that MSEs at any stage need to get support indiscriminately. Government policies should pay more attention not only at the starting time of the project but even for the existed enterprises. Since access to finance is very crucial in growth of MSEs. Even though most MSEs have access to finance they are not using this opportunity due to religious factor. This also needs serious attention.

#### REFERENCES

- [1] Wolfenson, J.D. (2007). The challenges of globalization: The role of the World Bank. Paper Presented at the Address to the Bundestag Berlin, Germany.
- [2] Maad, D.C., Liedholm, C. (2008). The dynamics of micro and small enterprises in developing countries. Journal of Finance, 26(1): 61-74. https://doi.org/10.1016/S0305-750X(97)10010-9
- [3] Central Statistical Authority (CSA). (2002). Urban informal sector sample survey. Government Publishing Services: Addis Ababa. Central Statistical Authority (CSA), Report on Small Scale Manufacturing Industries Survey, Government Publishing Services Addis Ababa. https://www.statsethiopia.gov.et/wp%C2%ADcontent/uploads/2019/06/Small-Scale%C2%ADManufacturing-Survey-Report-2002.pdf.
- [4] Central Statistical Authority (CSA). (2003). Urban Informal Sector Sample Survey, Government publishing services: Addis Ababa. Central Statistical Authority (CSA), (2004/5), Report on Small Scale Manufacturing Industries Survey, Government publishing services Addis Ababa. https://www.statsethiopia.gov.et/wp%C2%ADcontent/uploads/2019/06/Urban-Bi-Annual%C2%ADEmpIoyment-UnempIoyment-Survey-Round-1-2003.pdf.
- [5] Assefa T. (2014). The contribution of micro and small enterprises in community development in Addis Ababa Gullele Sub city. A Thesis Submitted to Addis Ababa University, School of Social Work, in Partial Fulfillment of the Requirements for the Degree of Masters of Arts in Social Work. Addis Ababa, Ethiopia.
- [6] Seyum M. (2015). The role of micro and small scale business enterprises in urban poverty alleviation: A Case study on cobble stone paving sector in Addis Ababa City. Thesis Submitted to Addis Ababa University, Ethiopia.
- [7] Ahmed, H.M.S., Ahmed, Y.A. (2021). Constraints of youth entrepreneurs in Ethiopia. Journal of Global Entrepreneurship Research. https://doi.org/10.1007/s40497-021-00292-z
- [8] Habtamu T., Aregawi G., and Nigus A. (2013). Growth determinants of micro and small enterprises: Evidence from Northern Ethiopia. Journal of Economics and Sustainable Development, 4(9): 128-135.

- https://doi.org/10.1007/s13132-021-00859-x
- [9] Gebreeyesus, M. (2009). Innovation and microenterprises growth in Ethiopia: United Nation University. World Institute for Development Economics Research.
- [10] Woldehanna, T., Amha, W., Bule, M. (2015). Business survival and the associated factors: Empirical evidence from youth-owned micro and small enterprises in Ethiopia.
  - https://www.semanticscholar.org/paper/BUSINESS-SURVIVAL-and-the-ASSOCIATED-FACTORS%3A-from-Woldehanna-
  - Amha/dbc3c4a448b62749ebf21cbc25e5e6c25cc67b5f.
- [11] Ahmed, H.M.S., Tessma, T. (2020). Employers' expectations and perceptions of business and economics college graduate's competencies in Ethiopia. IBMRD's Journal of Management & Research, 9(2): 37-50. https://doi.org/10.17697/ibmrd/2020/v9i2/156630
- [12] Ahmed, Y., Kar, B., Ahmed, H. (2018). Critical factors of entrepreneurial competencies for successfully managing micro and small enterprise in Ethiopia. International Journal of Business and Management Invention (IJBMI), 7(7): 79-87. https://doi.org/10.9790/487X-2007018491
- [13] Harjula, H. (2008). Scoping study on the inclusion of releases and transfers from small and medium- sized enterprises (SMEs) in PRTRs", environment directorate. Organization for Economic Co-operation and Development: Paris, France.
- [14] Eshetu, S., Ahmed, H.M.S. (2022). The impact of remuneration policy on employee's performance: Evidence from Dashen Bank in Ethiopia. International Journal of Innovation Scientific Research and Review, 4(4): 2592-2599. http://journalijisr.com/issue/impact-remuneration-policy-employee%E2%80%99s-performance-evidence-dashen-bank-ethiopia.
- [15] United Nations Industrial Development Organization (UNIDO). (2002). Rural enterprise development support project. Entrepreneurial Skills for Group Based SMEs. Trainers Manual. https://www.unido.org/sites/default/files/2007-11/11100\_annual\_report\_2002\_engl\_0.pdf.
- [16] Federal MSE Development Agency (FMSEDA). (2011). Improved MSE strategy of 2011. A. A. Ethiopia.
- [17] Federal Democratic Republic of Ethiopia, FDRE. (2011). Addis Ababa, Ethiopia. https://www.google.com/url?sa=t&rct=j&q=&esrc=s&s ource=web&cd=&cad=rja&uact=8&ved=2ahUKEwioII Hh8Oj5AhUK0BoKHbeXA\_UQFnoECAcQAQ&url=h ttps%3A%2F%2Fwww.cmpethiopia.org%2Fcontent%2 Fdownload%2F2366%2F10048%2Ffile%2FMoUDH%2520MSE%2520Development%2520Policy%2520%26%2520%2520Strategy%2520280416.pdf&usg=AOvVaw1LZQLPv4Y8\_sMkVNIR6xYq.
- [18] Aylin, A., Garango, P., Cocca, P., Bititchi, U. (2013). The development of SME managerial practice for effective performance management. Journal of Small Business and Enterprise Development, 20(1): 2854. https://doi.org/10.1108/14626001311298402
- [19] Ahmed, H.M.S., Wube M.C. (2019). The role of entrepreneurship in addressing women unsafe migration: The case of Dessie city administration, Ethiopia. International Journal of Management and Economics, 1(1):

  07-13

  http://www.managementjournals.net/archives/2019.v1.i

- 1.2.
- [20] Rahel, W., Issac, P. (2010). Growth determinants of women operated micro and small enterprises in Addis Ababa. Journal of Sustainable Development in Africa, 12(6). http://www.jsdafrica.com/Jsda/V12No6.
- [21] Reinikka, R., Svensson, J. (2002). Coping with poor public capital. Journal of Development Economics, 69(1): 51-69. https://doi.org/10.1016/S0304-3878(02)00052-4
- [22] Ahmed, H.M.S., Ahmed, Y.A., Kar, B. (2017). The impact of demographic and family background factors on students' tendency towards entrepreneurship in Ethiopia. International Journal of Management and Social Science Research Review, 1(40): 100. http://ijmsrr.com/admin/archive.php?m=102017.
- [23] Thomran, M., Beshada, T., Alshebami, A.S., Alzain, E. and Ahmed, H.M.S (2021). Factors influencing management decisions of manufacturing companies in Ethiopia. SMART Journal of Business Management Studies, 17(2): 86-93. https://www.indianjournals.com/ijor.aspx?target=ijor:sj bms&volume=17&issue=2&article=010#aff005.
- [24] Lee, J. (2001). Education for technology readiness: Prospects for developing countries. Journal of Human Development, 2(1): 115-151.
- [25] Belás, J., Sopková, G. (2016). Significant determinants of the competitive environment for SMEs in the context of financial and credit risks. Journal of International Studies, 9(2): 139-149. https://doi.org/10.14254/2071-8330.2016/9-2/10
- [26] Ahmed, H.M.S., Muzeyin, J.R., Ferejo, M.N., Amde, S.J. (2022). Evaluation of critical factors influencing framework agreement in public procurement: Evidence from administrative offices in Ethiopia. International Journal of Sustainable Development and Planning, 17(1): 83-90. https://doi.org/10.18280/ijsdp.170108
- [27] Krasniqi, B.A. (2007). Barriers to entrepreneurship and SME growth in transition: The case of Kosova. Journal of Developmental Entrepreneurship, 12(1): 71-94. https://doi.org/10.1142/S1084946707000563
- [28] St-Jean, E., Julien, P., Jos´ee, A. (2008). Factors associated with growth changes in gazelles. Journal of Enterprising Culture, 16(2): 161-188. https://doi.org/10.1142/S0218495808000089
- [29] Abera, Y. (2016). Market challenges and opportunities of micro and small scale enterprises in Dire Dawa, Ethiopia. International Working Paper Series Year 2016 Paper n. 16/0
- [30] Buba M.G., Das D.P., Ahmed, H.M.S. (2018). Service quality dimensions and its impact on customer satisfaction on private bank in Ethiopia. IOSR Journal of Business and Management (IOSR-JBM), 2(2): 1-9. https://www.iosrjournals.org/iosr-jbm/pages/Conf.18011-2018-Volume-2.html.
- [31] Engida, E., Dereje, M., Worku, I., Ymer, F., Yfredew, S. (2017). The major bottlenecks of micro and small scale enterprises' growth in Ethiopia: An econometric analysis. Partnership for Economic Policy Working Paper No. 2017-19.
- [32] Sherefa, M. (2012). Performance of micro and small enterprises and their role in enhancing local economic development. https://www.semanticscholar.org/paper/Performance-of-Micro-and-Small-Enterprises-and-Role-Sherefa/e2dd2f38cd0fc5bd5ccf7e28900bad9900de7ac6.

- [33] Pasanen, M. (2007). SME growth strategies: organic or non-organic? J. Enterprising Culture, 15(317). https://doi.org/10.1142/S0218495807000174
- [34] Lee, J. (2001). Education for technology readiness: Prospects for developing countries. Journal of Human Development, 2(1): 115-151. https://doi.org/10.1080/14649880120050
- [35] Thomran, M., Ahmed, H.M.S. (2020). Challenges faced the internal audit profession in Yemen. International Journal of Management, 11(9): 1018-1026.
- [36] Ahmed, H.M., Wube, M.C., Tessema, T. (2018). Factors that affect the entrepreneurial intension of TVET trainees in Wro. Siheen Polytechnic College. IBMRD's Journal of Management & Research, 7(1): 1-11. https://doi.org/10.17697/ibmrd/2018/v7i1/122955
- [37] Sidika, I. (2012). Conceptual framework of factors affecting SME development: Mediating factors on the relationship of entrepreneur traits and SME performance. Proceedings from ICSMED 2012: International Conference on Small and Medium Enterprises Development. Procedia Economics and Finance, 4: 373-383. https://doi.org/10.1016/S2212-5671(12)00351-6
- [38] Olawale, F., Garwe, D. (2010). Obstacles to the growth of new SMEs in South Africa: A principle component analysis approach. African Journal of Business and Management, 4(5): 729-738.
- [39] Singh, G., Belwal, R. (2008). Entrepreneurship and SMEs in Ethiopia: Evaluating the role, prospects and problems faced by women in this emergent sector. Gender in Management: An International Journal, 23(2): 120-136. https://doi.org/10.1108/17542410810858321
- [40] Muzeyin, J.R., Ahmed, H.M.S., Made, S.J., Thomran, M., Ferejo, M.N. (2022). Determinants of brand awareness in the context of Ethiopian domestic leather footwear industries. SMART Journal of Business Management Studies, 18(2): 60-68. https://doi.org/10.5958/2321-2012.2022.00017.3
- [41] Ahmed, H.M.S., Buba, M.G., Thomran, M., Muzeyin, J.R., Ferejo, M.N. (2022). Evaluation of critical determinants of inventory management techniques on universities' performance in Ethiopia. SMART Journal of Business Management Studies, 18(2): 51-59. https://doi.org/10.5958/2321-2012.2022.00016.1
- [42] Van Scheers, L. (2011). SMEs' marketing skills challenges in South Africa. African Journal of Business Management, 5(13): 5048-5056. https://doi.org/10.5897/AJBM10.007
- [43] Taro, Y. (1967). Statistics, An Introductory Analysis, 2nd Ed. New York: Harper and Row.
- [44] Argaw, M.A., Ahmed, H.M.S. (2017). Factors that affect consumers' tendency to buy locally assembled mobile phone. IBMRD's Journal of Management & Research, 6(2):

  https://doi.org/10.17697/ibmrd/2017/v6i2/120444
- [45] Abay H.H., Tessema, F.G., Gebreegziabher, A.G. (2014).

- External factors affecting the growth of micro and small enterprises (MSEs) in Ethiopia: A case study in Shire Indasselassie Town, Tigray. European Journal of Business and Management, 6(34): 134-145.
- [46] Tarfasa, S., Kebede, K., Ferede, T. (2016). Economic growth and employment patterns dominant sector, and firm profiles in Ethiopia: Opportunities, challenges and prospects. R4D Working Paper 2016/2.
- [47] Eshetu, B., Zeleke, W. (2008). Factors that affect the long term survival of micro, small and medium enterprises. South African Journal of Economics, 76(3): 548-568. https://doi.org/10.1111/j.1813-6982.2008.00207.x
- [48] Cherkos, T., Zegeye, M., Tilahun, S., Avvari, M. (2017). Examining significant factors in micro and small enterprises performance: Case study in Amhara region, Ethiopia. Article. https://doi.org/10.1007/s40092-017-0221-v
- [49] Berhanu, M. (2014). Micro and Small Scale Enterprises (MSEs) Development services in women's entrepreneurial start-ups in Ethiopia: A study conducted in three cities: Dire Dawa, Harar and Jigjiga. Journal of Behaviorals Economics, Finance, Entrepreneurship, Accounting and Transport, 2(4): 77-88.
- [50] World Bank. (2013). Competitive Small and Medium Enterprises: A diagnostic to help design smart SME policy. World Bank, Washington, DC.
- [51] Ageba, G., Amha, W. (2006). Micro and small enterprises (MSEs) finance in Ethiopia: Empirical evidence. Eastern Africa Social Science Research Review, 22(1): 63-69. https://doi.org/10.1353/eas.2006.002
- [52] Solomon, E. (2004). Socio economic determinants of growth of small manufacturing enterprises in Addis Ababa. Master Thesis, Addis Ababa University, Ethiopia.
- [53] Bereket, T. (2017). The socio-economic impacts of micro and small enterprises: A case study of metal and woodwork enterprise in Meneharia sub-city, Hawassa, Ethiopia. Masters Thesis, Stockholms University.
- [54] Wolde, F., Geta, E. (2015). Determinants of growth and diversification of micro and small enterprises: The case of Dire Dawa, Ethiopia, 5(1): 61-76.
- [55] Kenneth, W.A. (2012). The transnational regime complex for climate change. Environment and Planning C: Government and Policy, 30(4): 571-590. https://doi.org/10.1068/c11127
- [56] Belay, K., Asmera T. Tekalign M. (2015). Factors affecting developments of micro and small Enterprises (Case of Mettu, Hurumu, Bedelle and Gore Towns of Ilu Aba Bora Administrative Zone). International Journal of Scientific and Research Publications, 5: 2250-2315.
- [57] Siyoum, G. (2012). Business constraints and growth potential of micro and small enterprises. Evidence from Holeta Town. Master Thesis, Mekelle University, Ethiopia.